



The Commonwealth Grows

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Governor Fletcher Challenges Ag Community

Governor challenges Kentucky agriculture community to create strategic plan

Over four hundred fifty state agricultural leaders gathered on March 15, 2007 in Louisville for the first Governor's Summit on Agriculture. The day-long event at the Kentucky Exposition Center featured nationally known business and economic experts, as well as top leaders in Kentucky's agricultural industry. Governor Ernie Fletcher was on hand to present a challenge to Kentucky's entire agricultural community.



Photo: Keeton Communications

Governor Fletcher addressed the attendees and issued a call to the state's agricultural leaders and organizations, agri-businesses and farmers to develop a strategic plan of action, which builds on the Commonwealth's agricultural successes and will propel all of Kentucky agriculture into the future.

"I challenge Kentucky agriculture to bring forward a plan that embraces the goals and objectives of the entire industry and creates a roadmap to guide our farm families to a brighter and more profitable tomorrow," said Governor Fletcher. "We are in the midst of a strong farm economy, and today I call on Kentucky agriculture to devise a strategic plan to secure a prosperous future for the entire industry. I pledge my support to help accomplish this goal."

Governor Fletcher asked Kentucky's agricultural leaders to develop a plan with state, federal, and non-government components that prioritizes the industry's issues, establishes action plans, and sets benchmarks.

Agriculture leaders including Commissioner of Agriculture Richie Farmer, Kentucky Farm Bureau President Marshall Coyle and University of Kentucky College of Agriculture Dean Scott Smith accepted the governor's challenge on behalf of Kentucky agriculture.

Governor Fletcher also encouraged farm leaders to assess how the public views the agricultural industry, as it relates to the use of technology and farm policy. He emphasized the importance of agriculture's leaders having the support of the public in farm programs and environmental and resource use issues. Governor Fletcher also encouraged agriculture leaders to complete the state portion of the strategic plan before the Kentucky General Assembly meets next January.

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Wow! That is the first word that comes to mind when I think about the days leading up to the first Governor's Summit on Agriculture. Registration out paced my wildest dreams with more than 450 agricultural leaders across the Commonwealth participating in the Summit.

On behalf of Governor Fletcher and the staff of the Governor's Office of Agricultural Policy, let me thank those who took time away from their farms and jobs to participate in what several people have termed one of Kentucky Agriculture's most important days.

We have received tremendous positive feedback on the Summit itself, the agenda, the speakers, and the purpose. With many telling us it was one of the best agriculture meetings they have attended in years. Thanks to the advice of many farm leaders, we developed an agenda that did not mention or single out any individual agricultural industry or commodity. Topics on the Summit agenda also did not focus on how to increase production or the best way to market a product.

The Summit was designed to assist farmers and agricultural leaders in focusing on the future issues all of agriculture will need to consider in moving Kentucky to the next level and further into the twenty first century. After the Summit, Governor Fletcher expressed how one could feel the excitement and positive energy in the room. It is without question, Kentucky agriculture was ready for this Summit. We have a positive environment in rural Kentucky and a profitable, growing agriculture industry. One that is eager to build on the achievements and successes of recent history.

Agriculture has accepted Governor Fletcher's challenge and plans are under way to begin the process of creating the strategic plan of action. Farm organizations are currently selecting their representatives to participate. The first meeting has been scheduled for May 2, 2007, and the Kentucky Agricultural Council has been selected to lead the effort. What comes next is the need for openness and cooperation among industry sectors, organizations, and farmers. Everyone will not be able to have everything they want in a final plan, but all ideas should be considered. Priorities must be established, action plans must be developed, and compromise must be reached with the future of Kentucky agriculture in mind.

As Governor Fletcher stated, his goal is not to dictate what the strategy is, but to bring the agricultural community together to discuss what a strong future for Kentucky agriculture looks like. I look forward to supporting this effort, as we continue to make history in transforming Kentucky agriculture.

Sincerely,

A handwritten signature in black ink, appearing to read 'Keith L. Rogers'. The signature is fluid and cursive, with a large initial 'K'.

Keith L. Rogers
Executive Director / CEO

*All Photos Courtesy of Creative Services

NEW DEADLINES

Are you planning to submit an application or amendment to the Agricultural Development Board? If so the **NEW** deadlines are below.



Model Program Applications

The first Friday of each month is the deadline for model program applications. If your model program is received in our office by the first Friday of the month then it will go before the Board at that month's meeting.

Non-Model Applications

The first Friday of each month is the deadline for all non-model project applications. If your application is received in our office by the first Friday of the month it will be referred at the Board meeting that month for consideration at the meeting the following month.

Model and Non-model Amendments

The first Friday of each month is the deadline for all model and non-model project amendments. If your amendment is received in our office by the first Friday of the month then it will go before the Board at that month's meeting.



Model Program Corner

Sandy and Kylee offer you these Helpful Updates/Reminders:

- 2007 Model Program Application Packets are available online at <http://agpolicy.ky.gov/funds/applications.shtml>
- 2007 Project Application Packets are also available online at <http://agpolicy.ky.gov/funds/applications.shtml>
- Updated 2007 Reporting Forms available online. Remember that reports are now due every 6-months after the agreement is signed.
- Reminder: All model programs approved after **January 1, 2007** are subject to the 2007 [revised model program guidelines](#) for that program.

If you have any questions on model program reporting, then please contact Sandy Gardner or Kylee Smith at (502) 564-4627.

2007 County Agricultural Development Funds

Kentucky receives Master Settlement Agreement funds on or around April 15 each year. Since the state has twenty days to transfer funds to the appropriate accounts, County Agricultural Development Funds will not be available for projects until these transfers are made. Therefore, the earliest that the Kentucky Agricultural Development Board will begin approving county projects with 2007 funds is at the May 18, 2007 board meeting. Visit agpolicy.ky.gov to view projected county allocations for 2007.

Model Program Totals

Agricultural Diversification
Est. September 2001
\$11,985,772 / 97 Counties

Cattle Genetics
Est. February 2001
\$12,786,607 / 104 Counties

Cattle Handling
Est. June 2001
\$20,114,333/ 103 Counties

Commercial Poultry
Est. December 2006
\$104,000/1 County

Dairy Diversification
Est. January 2005
\$1,341,379 / 27 Counties

Fencing Improvement
Est. March 2003
\$9,729,095/ 66 Counties

Forage Improvement
Est. March 2001
\$22,458,533 / 103 Counties

Goat & Sheep
Est. August 2001
\$3,635,100 / 90 Counties

Hay, Straw & Commodity
Est. November 2002
\$19,396,978/ 99 Counties

On-Farm Water
Est. March 2003
\$1,471,550 / 23 Counties

Shared-Use
Est. January 2005
\$932,770/ 44 Counties

Swine
Est. January 2005
\$132,318 / 8 Counties

Technology Program
Est. January 2005
\$1,022,273 / 26 Counties

Timber
Est. January 2005
\$143,397 / 7 Counties

Kentucky Agricultural Development Board News

Board and Staff Visit Churchill Downs

The Kentucky Agricultural Development Board and Governor's Office of Agricultural Policy staff were invited to tour and dine at the newly renovated Churchill Downs on March 15, 2007. The renowned Chef Gil, who has supported the Kentucky Proud effort, was on hand to lead the Board and staff on tour of Churchill Down's kitchen. There they were urged to try a "Florida tomato" and "Kentucky tomato," to taste how much better locally grown produce can taste.

Chef Gil purchased \$500,000 worth of products in 2006 from Kentucky producers. In a letter to Chef Gill, the Levy Restaurants declared the Kentucky Proud Program should be a national model that

food services all over the country should use. Chef Gil has a direct relationship with Allied Food Markets West, which is the marketing arm of the Kentucky Proud Program funded by the Kentucky Agricultural Development Fund.

After the tour a Kentucky Proud meal was prepared for us by Chef Gil and his staff which included the following Kentucky Producers: Kenny's Country Cheeses; Rebekah Grace; Weisenberger Mills, Midway; Horseshoe Bend, Bracken County; Shrock Dairy Farm, Russellville; Gagel's Farm, Jefferson County; Wyatt Farms, Marshall County; Elmwood Stock Farm, Scott County; Green River Cattle Company, Greensburg; Kern's Kitchen, Jefferson County; and Dessert by Helen's, Jefferson County.



Photos: Keeton Communications. From Top Left: GOAP staff Nick Whobrey, Todd Harp, & Angela Blank give a thumbs up to the great food!; Chef Gil talks about KY Proud; Chef Gil & KADB member John Cleaver chat; Phyllis Cleaver, Bob Amburgey and KADB member Wayne Hunt enjoy Kentucky Proud hor d'oeuvres.

Kentucky Agricultural Finance Corporation Updates

Spotlighting McAninch Dairy

By: Nicole Ray

Since 1973, Larry McAninch has been farming and has spent the past 31 years in the dairy business. The work-day of this dairy farmer begins at 2:30 am and lasts for 16 hours. Spending all but two days a month on the farm, he runs a full-time dairy operation in Lincoln County. Since he took the tobacco buyout in 2005 to concentrate full-time on his dairy business, Mr. McAninch expanded his cow herd by 20% to compensate for the loss in tobacco income. His father, Janis, and son, Shane, help him run one of the largest dairy operations in the county.

McAninch Dairy was approved for a \$55,000 KAFC loan in April of 2006. He used the KAFC loan, with a low 2.75% interest rate, along with the \$55,000 loan from Central Kentucky Agricultural Credit Association (CKACA), to expand the milk room and add a new 2,500 gallon tank. Mr. McAninch said, "The interest rate I received from KAFC made it much more profitable to expand my operation." He also built a new fresh cow barn and new stack pad, repaired and enlarged the manure pit, and fenced off a hut for heifers.

The project was completed in October 2006. Mr. McAninch believes the new additions and expansion have and will continue to improve the efficiency of his operation, as well as save him money over the long-term. His goal is to produce 4,000,000 pounds of milk per year and maintain approximately 200 cows online at any one time. He currently has 195 cows on the milk line, which is an increase of 30 cows since the expansion. He says the quality of the milk is better and he's had a gain of 50,000 pounds extra milk per month.

"It's helped us a whole lot and we'll see a lot more response from it in the next year," said Mr. McAninch. He is hoping for 20% more gross income to

replace the lost tobacco revenue. "We used to have ten acres of tobacco and quit the tobacco to go for more milk," noted Mr. McAninch.



Waste Handling Facility

Mr. McAninch has taken an innovative approach to structuring his operation. Since a cow will give half of her milk in the first 100 days, he divided his herd into three groups based on milk production.

He now has the new fresh cow barn, where they stay the first 30 days before moving on to the "high" group where they are bred and will stay for approximately 120 days. The cows finish out the milking cycle in the "low" group barn, after which they go on to the dry lot and eventually the maternity lot before starting the process again. The high group cows receive a higher protein ration and better housing facilities than cows in the low group.

On average, his high cows produce 63 pounds of milk per day while the low cows average 59 pounds per day.

The University of Kentucky has featured McAninch Dairy in regional meetings and applies its research to his operation. Mr. McAninch also implemented an artificial insemination program for the high group in 2001 and has the entire herd on DHIA testing. He has been successful in repro-

ducing his own high quality female calves to maintain his milking cow numbers, without having to purchase new cows. Mr. McAninch's management skills and efficiency are evident in the success of his business.



McAninch Dairy farm was a host site for an area KDDC "Dairy Barn" meeting.

New Web Site Links Farmers With Food Businesses



An innovative new Web site is connecting Kentucky agricultural businesses, farmers and markets, making it easier to get Kentucky food products to consumers.

MarketMaker:Kentucky is an interactive mapping system developed by private and public partners. It has a comprehensive directory of Kentucky businesses and farms, including about 500 Kentucky Proud members, that are buying and selling food-related products. Anyone can find farmers, farmers' markets, restaurants, processors, wholesalers, distributors and retailers on the site.

MarketMaker:Kentucky is made possible by a collaboration among the Kentucky Department of Agriculture (KDA), the University of Kentucky College of Agriculture, the Governor's Office of Agricultural Policy (GOAP), and Allied Food Marketers of Louisville.

"With teamwork, you can accomplish great things," Agriculture Commissioner Richie Farmer said. "Each partner brought something to the table to make this possible. UK had the training staff and expertise, GOAP had the funding, Allied had the private industry contacts and the KDA brought them all together."

"This partnership is a great example of what MarketMaker can do for Kentucky," said Michael Judge, executive director of the KDA's Office of Agriculture Marketing and Product Promotion. "The Web site will serve as a catalyst for new relationships among food buyers and suppliers."

Kentucky is the fourth state to become part of this national program, which was piloted in Illinois. Since Kentucky got on board, six more states have signed onto the project.

Bob Perry, UK Food Systems Initiatives Coordinator says the amazing part about MarketMaker is the speed at which the project came on line.

It was last summer at the national value added conference in Tennessee, where attendees from Kentucky saw a demo of the site.

"We knew right away that this could be the answer Allied Food Marketers was looking for to create a website to connect the farmer to the consumer," said Brian Furnish with the Governor's Office of Agricultural Policy. "We called Rick and got the ball rolling from there."

Allied Food Marketers used Agricultural Development Funds to purchase the MarketMaker package developed by University of Illinois Extension Service, but it was a collaborative effort that moved the project from an idea to searchable website in just a few months.

The Web site is free to consumers, farmers and businesses. Any Kentucky farmer or food business can register. For more information, visit www.marketmakerky.com or contact the Office of Agriculture Marketing and Product Promotion at (502) 564-4983.

What's New at GOAP?

KENTUCKY AGRICULTURAL DEVELOPMENT FUND NAMED AMONG TOP 50 GOVERNMENT INNOVATIONS FOR 2007

A Kentucky program aimed at diversifying the state's tobacco-dependent economy is among the 2007 Top 50 Government Innovations named by the Ash Institute for Democratic Governance and Innovation at Harvard University's John F. Kennedy School of Government today. All are now semifinalists for the Innovations in American Government Awards and are eligible to win one of seven \$100,000 grants.

The Kentucky Agricultural Development Fund provides capital for innovative projects that help diversify Kentucky's tobacco-dependent economy. These investments include local and state projects, designed to increase farm income and create sustainable farm enterprises.

"Government agencies today must have the ability to respond efficiently to the ever-changing needs of citizens," said Stephen Goldsmith, Director of the Innovations in American Government Program. "We are pleased to recognize these programs that have capitalized on creative thinking to increase the effectiveness of government."

The Top 50 programs represent

government agencies at the federal, state, county and city levels were selected for their novelty and creativity, effectiveness at addressing significant issues and their potential to be replicated by other jurisdictions. Chosen from nearly 1,000 applicants, they represent government's best efforts across a variety of policy areas, ranging from education to the environment, criminal justice to health care, and management to community development. To download the full list of Top 50 programs, visit www.ashinstitute.harvard.edu.

"The programs represent the very best of public management," Ash Institute Director Gowher Rizvi added. "We are honored to highlight innovative practices that produce renewed confidence in public service."

Eighteen finalists--selected from among the Top 50 programs--will be announced on May 2. The Innovations in American Government Awards National Selection Committee, chaired by David Gergen, will select seven winners, including two special awards: the Annie E. Casey Innovations Award in Children and Family System Reform, and the Fannie Mae Foundation Award in Affordable Housing. The



seven recipients of \$100,000 awards will be announced in the fall at a dinner celebrating the 20th anniversary of the Innovations in American Government Awards Program in Washington, D.C.

The Innovations in American Government Award is a program of the Roy Lila Ash Institute for Democratic Governance and Innovation. The Ash Institute advances excellence in governance and strengthens democratic institutions worldwide. Through its research, publications, leadership training, global network and awards program—developed in collaboration with a diverse, engaged community of scholars and practitioners—the Ash Institute fosters creative and effective government problem-solving and serves as a catalyst for addressing many of the most pressing needs of the world's citizens. To learn more, please visit www.ashinstitute.harvard.edu.

In the past three months \$5,105,820 in Agricultural Development Funds were invested in projects to help with Kentucky's agricultural diversification effort.

The following are projects, receiving Agricultural Development Funds for December 2006, January 2007, and February 2007. These projects represent 38 of the 2,730 projects that have been approved since the program's inception (2001).

December 2006 Investments

Allied Food Marketers West

Allied Food Marketers West, Inc. was approved for \$1,900,000 in state funds to continue their marketing and business development model for Kentucky producers with an additional focus on natural and organic producers.

Black Oak Vineyard

Black Oak Vineyard was approved for \$50,000 in state funds as part of the 2006 Agri-tourism Competitive Awards Program to renovate and expand their wine making facilities.

B & R Drennan Enterprises

B & R Drennan Enterprises, Inc. was approved for \$400,000 in state funds, \$7,500 in Trigg County funds, and \$5,000 in Lyon County funds to build a new facility and to upgrade their equipment to meet their need for future growth.

Caldwell-Lyon Cattlemen's

Caldwell-Lyon Cattlemen's Association was approved for \$10,000 in Lyon County funds to

offer a Heifer Replacement Program.

Carlisle County Fiscal Court

Carlisle County Fiscal Court was approved for \$5,000 in Carlisle County funds and \$5,000 in state funds as part of the 2006 Farmers' Market Competitive Awards Program to purchase a portable building for the Farmers' Market.

Central Kentucky Growers Association, Inc.

Central Kentucky Growers Association, Inc. was approved for a maximum of \$120,000 in state funds to restructure their operating loans.

Jackson Purchase Resource Conservation & Development Foundation, Inc.

Jackson Purchase Resource Conservation & Development Foundation Inc. was approved for \$7,520 in Hickman County funds and \$7,520 in state funds for the creation of a permanent Farmers' Market in Hickman County as part of the 2006 Farmers' Market Competitive

Awards Program.

Jackson Purchase Resource Conservation & Development Foundation, Inc.

Jackson Purchase Resource Conservation & Development Foundation Inc. was approved for \$7,655 in Calloway County funds to offer a Satellite Broadband Program in Calloway County.

Jessamine County FFA Alumni Association, Inc.

Jessamine County FFA Alumni Association, Inc. was approved for \$5,000 in Jessamine County Funds to cost share on 4H/FFA projects.

Kentucky Dairy Development Council

The Kentucky Dairy Development Council was approved for \$49,000 as a grant from the Kentucky Center for Agricultural Development and Entrepreneurship funds to contract for a comprehensive market study of Kentucky's dairy industry.

Agricultural Development Fund Investments



Governor Ernie Fletcher stands with FFA and 4-H Officers at the Governor's Summit on Agriculture. From Left: Amy White FFA, Josh Pruitt 4-H, Sabrina Hounshell 4-H, and Curtis Coombs 4-H.

Kentucky Poultry Federation

The Kentucky Poultry Federation was approved for \$102,000 in state funds to match private funds already raised to establish an indemnification program large enough to provide assistance to non-commercial poultry farmers in the event of an avian disease outbreak.

Kentucky Specialty Grains

Kentucky Special Grains, LLC was approved for \$500,000 in state funds and \$131,510 in county funds from the following counties to purchase equipment and construct a soybean processing facility in Simpson County: Simpson \$89,510; Warren \$5,000; Barren \$20,000; McLean \$1,000; Logan \$5,000; Allen \$1,000; and Ohio \$10,000.

Menifee County Beef Producers, Inc.

Menifee County Beef Producers, Inc. was approved for \$6,500 in Menifee County funds to assist in the construction of a facility to store the county's shared-use equipment.

Menifee County Beef Producers, Inc.

Menifee County Beef Producers, Inc. was approved for \$63,000 in Menifee County funds to offer a menu approach for four model programs that includes: Farm Livestock Fencing Improvement, Hay Straw and Commodity Storage, Cattle Genetics Improvement, and Cattle Handling Facilities.

Menifee County Conservation District

Menifee County Conservation District was approved for

\$60,000 in Menifee County funds to offer a menu approach for five model programs that includes: Forage Resource Improvement and Utilization, Goat and Sheep Diversification, Agricultural Diversification, Timber Production Utilization and Marketing, and On-Farm Water Enhancement.

Mercer County Fair & Horse Show, Inc.

Mercer County Fair & Horse Show, Inc. was approved for \$29,250 in Mercer County funds to offer half the construction cost of a facility for Mercer County farmers to use in the promotion, marketing, and sales of their livestock.



A new foal on a beautiful spring day

Montgomery County Cattlemen's Association

Montgomery County Cattlemen's Association was approved for \$124,344 in Montgomery County funds to offer a menu approach for three model programs that includes: Hay Straw and Commodity Storage, Cattle Genetics Improvement, and Cattle Handling Facilities.

Montgomery County Farm Bureau

Montgomery County Farm Bureau was approved for \$19,000 in Montgomery County funds to offer a Hay Handling Cost-share Program in Montgomery County.

Owensboro Biotech Alliance

Owensboro Biotech Alliance, Inc. was approved for \$5,000 in Davies County funds to continue its work on the promotion of agriculture based biotechnology.

Pulaski County Cattlemen's

Pulaski County Cattlemen's Association was approved for \$150,000 in Pulaski County funds to offer a menu approach for two model programs that includes: Cattle Handling Facilities and Cattle Genetics Improvement.

Pulaski County Conservation District

Pulaski County Conservation District was approved for \$135,000 in Pulaski County funds to offer a menu approach for two model programs that includes: Forage Resource Improvement and Utilization and Hay, Straw and Commodity Storage.

Pulaski County Horticulture

Pulaski County Horticulture was approved for \$65,000 in Pulaski County funds to offer a menu approach for two model programs that includes: Goat and Sheep Diversification and Agricultural Diversification.

Roundstone Native Seed

Roundstone Native Seed was approved for \$42,000 in Hart County funds to purchase specialized seed cleaning and separation equipment as part of an expansion project.

Union County Beef Cattle Association, Inc.

Union County Beef Cattle Association, Inc. was approved for

\$2,248 in Union County funds to purchase additional corral panels to be used as part of the annual Union County Bull and Heifer Sale held at the John A. Arnold Convention Center in Sturgis.



2007 Union County Bull Sale

January 2007 Investments

Bath County Conservation District

The Bath County Conservation District was approved for \$105,000 in Bath County funds to administer a menu approach for three model programs including: Hay, Straw, and Commodity Storage, Forage Improvement, and Agricultural Diversification.

Jackson County Cattlemen's

The Jackson County Cattlemen's Association, Inc. was approved for \$100,000 in Jackson County funds to administer a Heifer Replacement Program.

Lawrence County Farm Bureau

The Lawrence County Farm Bureau was approved for \$4,286 in Lawrence County funds to purchase marketing materials as well as certified scales and tables for the vendors of the Lawrence County Farmers' Market to utilize.

Rockcastle County Goat Producers Association

The Rockcastle County Goat Producers Association was approved for \$10,000 in Rockcastle County

funds to administer a menu approach for two model programs including the Goat and Sheep Diversification Program and the Farm Livestock Fencing Improvement Program.

February 2007 Investments

Burgin Independent FFA

The Burgin Independent FFA Chapter was approved for \$5,000 in Mercer County Funds to remodel the existing greenhouse, and to purchase equipment needed for a productive working greenhouse facility.

Cumberland County Board of Education

The Cumberland County Board of Education was approved for \$40,000 in Cumberland County Funds for the construction and equipment costs of a greenhouse to be located at Cumberland County High School.

Harrison County Beef Cattle Association

The Harrison County Beef Cattle Association was approved for \$75,000 in Harrison County Funds to administer a Heifer Replacement Program.

Jessamine County FFA Alumni

The Jessamine County FFA Alumni Association, Inc. was approved for \$41,000 in Jessamine County Funds for the construction costs of a greenhouse to be located at East Jessamine High School.

Kentucky Goat Producers Association

The Kentucky Goat Producers Association was approved for \$154,748 in state funds for goat and forage research in Kentucky.

Rowan County Fiscal Court

Rowan County Fiscal Court was approved for \$9,239 in Rowan County Funds to administer a Heifer Replacement Program in Rowan County.

University of Kentucky

The University of Kentucky Research Foundation was approved for \$6,500 in state funds to offer a pilot risk management program for Kentucky farm women.

Shelby County Cattlemen's Association

The Shelby County Cattlemen's Association was approved for \$200,000 in Shelby County Funds to administer a menu approach for five model programs including: Goat and Sheep Diversification; Forage Improvement and Utilization; Cattle Genetics Improvement; Dairy Diversification; and Cattle Handling.

Shelby County Farm Bureau

The Shelby County Farm Bureau was approved for \$300,000 in Shelby County Funds to administer a menu approach for three model programs including: Farm Livestock Fencing; Hay, Straw and Commodity Storage; and Technology.



Todd Harp's new goat kid

Kentucky Agricultural Development Fund

2007 Model Program Guidelines & Reports Now Available on CD

Call (502) 564-4627 or e-mail
govkyagolicy@ky.gov your
request for a CD.

The **Governor's Office of Agricultural Policy** (GOAP) provides a direct link between the Governor and one of the Commonwealth's most important industries. GOAP administers the Kentucky Agricultural Development Board (Phase I), the Kentucky Tobacco Settlement Trust Corporation (Phase II), and the Kentucky Agricultural Finance Corporation (KAFC), as well as other Boards and Commissions.

Ernie Fletcher, Governor

Keith L. Rogers, Executive Director

Angela Blank, Publishing Editor/Layout

Sandra P. Gardner, Editor

Phone: 502-564-4627

Fax: 502-564-8990

Email: govkyagpolicy@ky.gov

VISIT US ON-LINE AT

[HTTP://AGPOLICY.KY.GOV](http://AGPOLICY.KY.GOV)

Governor's Office of Agricultural Policy

404 Ann Street
Frankfort, KY 40601

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